

**Florida Agricultural and Mechanical University
Board of Trustees**



Academic Affairs Committee Meeting

Date: July 21, 2015

Time: 10 am

Location: Band Rehearsal Hall

Committee Members:

Bettye Grable, Chair

Torey Alston, Lucas Boyce, Tonnette Graham, Cleve Warren, and Robert Woody

AGENDA

- | | | |
|-----|---------------|-----------------------|
| I. | Call to Order | Trustee Bettye Grable |
| II. | Roll Call | |

ACTION ITEMS

- | | | |
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| III. | Approval of Minutes for May 18 and June 9, 2015 Meetings | Trustee Bettye Grable |
|------|--|-----------------------|

INFORMATION ITEMS

- | | | |
|-------|--|--|
| IV. | Update on Progress of University's Revised Work Plan for 2015 – 2016 | Provost Marcella David and Dr. Gita Pitter |
| V. | Low Productivity Programs | Dr. Gita Pitter |
| VI. | Enrollment Plan Update | Provost Marcella David |
| VII. | Division of Academic Affairs Update <ul style="list-style-type: none">• FAMU DRS• Black Television News Channel | Provost Marcella David
Dean Ann Kimbrough |
| VIII. | Adjournment | |



Florida Agricultural and Mechanical University
Board of Trustees
ACTION ITEM

Academic Affairs Committee

Date: July 21, 2015

Agenda Item: III

Item Origination and Authorization					
Policy _____	Award of Bid _____	Budget Amendment _____	Change Order _____		
Resolution _____	Contract _____	Grant _____	Other _____		
Action of Board					
Approved _____	Approved w/ Conditions _____	Disapproved _____	Continued _____	Withdrawn _____	

Subject: Academic Affairs - Minutes (May 18 and June 9, 2015)

Rationale: In accordance with the Florida Statutes, a governmental body shall prepare and keep minutes or make a tape recording of each open meeting of the body.

Attachments: Minutes for May 18 and June 9, 2015

Recommendation: Approve the minutes of May 18 and June 9, 2015.

Florida Agricultural and Mechanical University

Board of Trustees



Academic Affairs Committee Minutes

Trustee Bettye Grable, Chair

Date: Monday, May 18, 2015

The meeting was called to order by Committee Chair Bettye Grable. Ms. Valeria Singleton called the roll, and the following committee members were present: Torey Alston, Lucas Boyce, Bettye Grable, Tonnette Graham, and Trustee Warren. A quorum was established.

The committee reviewed the minutes for the meeting of March 4, 2015. On a motion by Trustee Warren, seconded by Trustee Alston, the minutes were unanimously approved as corrected:

- During the discussion of the academic calendar, Trustee Alston inquired about the four-day work week during the summer. President Mangum stated that the university would no longer observe the four-day work week.

Trustee Grable made one correction to the agenda. The "Approval of Tenure" is not an action item, but an informational item. Provost Marcella David acknowledged that the applications for tenure are still being reviewed.

Next, Dr. Gita Pitter discussed the University's 2015 – 2016 Work Plan. Dr. Pitter stated that the Work Plan includes strategies, initiatives, key performance indicators and goals. The three key initiatives identified in the Work Plan are:

1. increase retention/graduation rates
2. increase undergraduate and graduate degrees awarded in STEM and health-related fields;
3. broaden the student base.

The plan included the headcount enrollment goals for the next three years as well as the University's current performance and future goals on the Board of Governors performance funding metrics.

Trustee Warren requested that in presenting future Work Plans, there be a discussion on performance with respect to key metrics from one year to the next, and identify where the University may need to change course because goals were not met.

Trustee Grable requested that wording be included in the Statement of Strategy to indicate that the University will examine the issue of faculty workload, including course load, with the aim of increasing time for research in order to improve research productivity. The Committee approved the Work Plan with this addition.

After the meeting, the Work Plan was revised to include the statement on faculty workload in the Statement of Strategy section (page 4), as well as an increase of four students in the fall 2014 enrollment (page 14),

Florida Agricultural and Mechanical University
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resulting from a definitional discussion with BOG staff. The fall 2014 official headcount enrollment is now reflected in the Work Plan as 10,233 students.

Trustee Warren moved approval of the University's 2015 – 2016 Work Plan. The motion was seconded by Trustee Graham; the motion carried.

The final action item was presented by Provost David regarding the request for an honorary doctorate degree for Mr. James Latimer. Mr. James Latimer rendered outstanding service as a faculty member in the Department of Music at Florida A&M University from 1957 – 1962, where he served as assistant director of bands under Dr. William Foster as a percussion instructor. From there he went on to study in Boston and freelance “up and down the coast.” Most significantly, he performed for several years with the Boston Pops Orchestra under Arthur Fiedler and with the Boston Ballet under Sarah Caldwell. In 1968, he began his tenure at the University of Wisconsin-Madison and retired after a distinguished 31-year career as Professor of Music.

Mr. Latimer’s extensive background with international persons of music/percussion is endless including Makoto Aruga and Halim El-Dabh. His personal and professional friendships with Duke Ellington, Max Roach, William Kraft, and other music greats have placed him in many high places at the right time.

Trustee Lucas moved approval of the honorary doctorate degree for Mr. James Latimer. The motion was seconded by Trustee Alston, and the motion carried.

Provost David briefly discussed the updates for the Division of Academic Affairs to include office reorganization (i.e., Associate Provost for Undergraduate Education, Associate Provost for Faculty Affairs and Faculty Development, Associate Provost for Graduate Education and Dean of the Graduate College, and Associate Provost for International Education) and searches for the deans of the College of Education and College of Law and the director of the Black Archives. In addition, Provost David gave a brief update on the status of the Black Television News Channel delay due to the proposed merger between Comcast and Time Warner. Provost David requested that the Moment of Recognition item be presented during the full board meeting in June.

Trustee Alston requested an update of the Black Television News Channel during the full board meeting in June. Dean Kimbrough would not be available during the June meeting, so Dean Kimbrough would provide an update during the August full board meeting.

There being no further discussion, the meeting was adjourned 2:00 p.m.

Respectfully submitted,

Bettye Grable, Committee Chair

Florida Agricultural and Mechanical University

Board of Trustees



Academic Affairs Committee Minutes

Trustee Bettye Grable, Chair

Date: Tuesday, June 9, 2015

The meeting was called to order by Committee Chair Bettye Grable. Ms. Valeria Singleton called the roll, and the following committee members were present: Torey Alston, Bettye Grable, Trustee Warren, and Trustee Woody. A quorum was established.

The only action item was the recommendation for tenure. Provost Marcella David recommended tenure for 10 faculty members. The applications were reviewed by the respective college/school committees, the respective deans, the University Tenure and Promotion Committee, the Provost, and the President. The applications were reviewed for evidence of highly competent teaching and research and other scholarly activities, services, and contributions to the University and to society. Based upon their mutual agreement, the 10 faculty members were nominated for tenure
[\(http://www.famu.edu/BOT/AA_June_2015_Committee%20Material.pdf\).](http://www.famu.edu/BOT/AA_June_2015_Committee%20Material.pdf)

Trustee Warren moved approval of the applications for tenure. The motion was seconded by Trustee Alston, and the motion carried.

The only informational item was the recognition of the scholarly accomplishments of two students from the College of Science and Technology: Staci Brown and Patrice Jackson-Edwards. Dr. Brown and Dr. Jackson-Edwards are two African-American females that were awarded PhDs in Physics during the spring 2015 commencement.

There being no further discussion, the meeting was adjourned 9:15 a.m.

Respectfully submitted,

Bettye Grable, Committee Chair



**Florida Agricultural and Mechanical University
Board of Trustees
INFORMATION ITEM**

Academic Affairs Committee

Date: July 21, 2015

Agenda Item: IV

Subject: Update on Progress of University's Revised Work Plan for 2015 - 2016

Summary: Remarks will be provided by Provost David and Dr. Pitter.



Florida Agricultural and Mechanical University
Board of Trustees
INFORMATION ITEM

Academic Affairs Committee

Date: July 21, 2015

Agenda Item: V

Subject: Review of Low Productivity Programs

Summary: The Board of Governors (BOG) Regulation 8.004 requires that Board staff work with the Council of Academic Vice Presidents (CAVP) to review proposed and existing programs to facilitate collaboration, articulation and coordination of academic program delivery across the State University System. Board Chair Hosseini has requested that the findings of this project be presented at the September 2-3, 2015, BOG meeting. Board staff has provided data and a list of programs that fall below established thresholds in degree productivity. The thresholds for degrees awarded within a five year period are: 30 degrees for baccalaureate level, 20 degrees for master's level and 10 degrees for doctoral level. The University administration, deans and department chairs have reviewed the list for Florida Agricultural and Mechanical University and are proposing actions relative to each program. Several of the programs flagged have already been terminated by the FAMU Board of Trustees. Others have specific actions, either under way or planned for implementation in the coming year, to increase enrollment and degree productivity. The FAMU response was submitted to the BOG on July 8, 2015, and will be discussed by the CAVP Academic Coordination Work Group on August 12, 2015. The resulting recommendations will be provided to the BOG.

Attachments: FAMU Summary Response to Programs with Low Degree Productivity

**Articulation, Coordination, and Coherence of Academic Delivery in the State University System
Programs with Low Degree Productivity: 2015 Review**

Actual or Proposed ACTION						
#	Six-Digit CIP Code	I. Continuation, with Specific Rationale Specify General Nature of Rationale	II. New Collaborative or Joint-Delivery Model	III. Other Corrective Action Plan Specify General Nature of Plan	IV. Program Placed in Inactive Status Date of Implementation	V. Termination of Program Date for Suspension of New Enrollment, if Required
1	B 01.0605	Landscape and Groundkeeping (Terminated)				
2	B 01.0701	International Agriculture (Terminated)				
3	B 03.0104	Environmental Science	<p>Faculty in the School of the Environment are very productive, supporting the BS, MS, PhD and currently have almost \$4.5 million in external funding.</p> <p>New leadership in SOE has also outlined a plan to increase enrollment as provided in column III.</p>	<p>Plans to increase enrollment:</p> <ul style="list-style-type: none"> (1) Purchase names from the College Board and send out targeted communication to students. (2) Offer undergraduate research to pique students interests and enhance retention. (3) Identify new funding sources for tuition and internships, including NOAA-Environmental Cooperative Science Center. (4) Develop General Education courses to increase FTES and update curriculum brochures. (5) Develop new marketing materials and update website to increase visibility of program offerings. (6) Host campus Recruitment Fairs for targeted high schools (7) Implement EnergyWaterFoodNexus initiatives for resources that have global relevance in increasing the resources for student research and scholarship. 		
4	B 05.0201	African-American/Black Studies	<p>African American Studies is an opportunity degree program with NO additional costs and is important to the historical mission of FAMU. The African American Studies program is in an academic unit that delivers a high number of student credit hours to all degree programs on campus. Every FTIC student also has to take an African American History/ Experience course.</p>	<p>The faculty will seek new students and market the major to courses taught through the General Education curriculum.</p>		
5	B 11.0103	Information Technology	<p>New program. The program is on track to produce graduates at a level that exceeds the low-productivity threshold.</p>		<p>A full-time STEM recruiter position has recently been established and targeted recruitment activities for this program are being implemented.</p>	

**Articulation, Coordination, and Coherence of Academic Delivery in the State University System
Programs with Low Degree Productivity: 2015 Review**

Florida Agricultural and Mechanical University						Actual or Proposed ACTION					
#	Six-Digit CIP Code	Academic Program Name	I. Continuation, with Specific Rationale	II. New Collaborative or Joint-Delivery Model	III. Other Corrective Action Plan	IV. Program Placed in Inactive Status	V. Termination of Program	Date for UBOT Consideration, if Required	Date for Suspension of New Enrollment Registrations	Date for UBOT Program Consideration/Reactivation	Date for Program Termination
6	B	Early Childhood Education and Teaching;	Specify General Nature of Rationale There is a high need for minority early childhood teachers in child care and public school settings. Continuation of the program is essential to meeting critical (minority teachers) state and local needs.	Identify the New Delivery Format and Program Partners The program will be delivered in an online format. Three courses have already been revised to an online format. In Fall 2015, we will be set to offer an online program (or 18 course hours (6 courses)). Online development of courses will continue until all courses have this format. This will be marketed with TCC and other A.S. program students and graduates.	Date of Implementation Fall 2015	Specify General Nature of Plan Final and full online curriculum revised and approved by Curriculum Committee Spring 2016.	Date for UBOT Consideration, if Required Projected enrollment and degrees awarded over the next five years is 40 students earning degrees.	Date for Planned Program Reactivation Continue to recruit and retain students each semester.	Date for UBOT Program Consideration/Reactivation Increasing the retention rate has been our priority during the 2014-15 academic year. This effort will continue during the 2015-16 year.	Date for Program Termination Begin dual enrollment high school courses in spring 2016.	
7	B	13.1302 Art Teacher Education (Terminated)									
8	B	13.1305 English/Language Arts Teacher Education	According to the Florida Department of Education (2015), English/language Arts is one of the critical shortages areas in education for the 2015-16 year. Therefore, there is definitely a need to produce more African American English Education graduates, for other ethnic English Education graduates. For accreditation purposes, programs must remain stand-alone degrees rather than collapsed, but there is overlap in the use of several teacher education courses in the college making programs more cost effective.	Continuation of Full time Program Coordinator for 2-21/2 years Continued employment of revamped curriculum, program to include selected online/hybrid classes to meet the needs of nontraditional students	Fall 2013 Spring, 2014	Increased contact with premajors and majors via phone call campaigns, Community Blackboard, emails and other low budget University approved marketing and advertisement strategies. Visits to local high schools for recruitment purposes.	Fall 2014-Spr. 2015				

Articulation, Coordination, and Coherence of Academic Delivery in the State University System
Programs with Low Degree Productivity: 2015 Review

Actual or Proposed ACTION										V. Termination of Program	
I. Continuation, with Specific Rationale			II. New Collaborative or Joint-Delivery Model		III. Other Corrective Action Plan		IV. Program Placed in Inactive Status		V. Termination of Program		
#	L	Six-Digit CIP Code	Specify General Nature of Rationale		Identify the New Delivery Format and Program Partners		Date of Implementation	Date for UBOT Consideration, If Required	Date for Suspension of New Enrollment	Date for Planned Program Reactivation	Date for UBOT Consideration
9	B	13.1311 Mathematics Teacher Education	<p>There is a high need for minority teachers to educate math students and our graduates are in demand. Continuation of the program is essential to meeting critical state and local needs as Mathematics is identified as a Critical Teacher Shortage Area.</p> <p>In fall 2014, 16 students were enrolled in the program. Summer/fall 2015 admissions report approximately 13 students admitted in Pre-Math Education. For accreditation purposes, programs must remain stand-alone degrees rather than collapsed, but there is overlap in the use of several teacher education courses in the college making programs more cost effective.</p>		<p>A math course was designed, developed and approved to provide a Florida Teacher Certification (General Knowledge) Exam prep opportunity for FAMU and Tallahassee Community College (TCC) students. Offering this course in a dual enrollment capacity serves as a recruitment tool, as well as a retention strategy, to ensure timely admission to the Teacher Education programs.</p>		Fall 2015				
10	B	13.1316 Science Teacher Education/General Science Teacher Education	<p>There is a high need for minority teachers to educate science students and our graduates are in demand. Continuation of the program is essential to meeting critical state and local needs as Science is identified as a Critical Teacher Shortage Area.</p> <p>Summer/fall 2015 admissions report approximately 16 students admitted in Pre-Science Education. For accreditation purposes, programs must remain stand-alone degrees rather than collapsed, but there is overlap in use of several teacher education courses in the college making programs more cost effective.</p>		<p>The program has developed an aggressive plan in the recruitment of Preservice Teachers and directing educational interfacing with K-12 future STEM students.</p>						
11	B	13.1317 Social Science Teacher Education	<p>There is a need to produce more African American teachers and our graduates are in demand. In part this is due to the fact that State of Florida Statute 1003.42(2)(b) requires educators to be proficient in teaching history, including African American history.</p> <p>In fall 2014, 47 students were enrolled in the program. Summer/fall 2015 admissions report approximately 11 students admitted in Pre-Social Science Education. For accreditation purposes, programs must remain stand-alone degrees rather than collapsed, but there is overlap in use of several teacher education courses in the college making programs more cost effective.</p>		<p>Established a 1.0 FTE social science education (concentration in History and/or Political Science) Program Coordinator to strengthen collaborations with the History and Social Science Department in an effort to increase recruitment initiatives.</p> <p>Social Science Education faculty have also established a collaborative partnership with the History and Social Science Department as part of an effort to recruit students for the program and increase the number of students eligible to teach the content area in the social sciences.</p> <p>This is done as part of the TCC2FAMU Initiative, which has resulted in 4 new students entering the program through this pathway. More students are expected to enroll with continued efforts through this partnership.</p>		Fall 2013				

**Articulation, Coordination, and Coherence of Academic Delivery in the State University System
Programs with Low Degree Productivity: 2015 Review**

Actual or Proposed ACTION									
#	6-Digit CIP Code	Academic Program Name	I. Continuation, with Specific Rationale Specify General Nature of Rationale	II. New Collaborative or Joint-Delivery Model	III. Other Corrective Action Plan	IV. Program Placed in Inactive Status Specify General Nature of Plan	V. Termination of Program Date for Suspension of New Enrollments, If Required	Date for Planned Program Reactivation	Date for UBOT Consideration
12	B 13.1320	Trade and Industrial Teacher Education	The Technology and Engineering Teacher Education Program's mission is to create technologically literate STEM teachers that can excel in the 6-12 arena.	Identify the New Delivery Format and Program Partners	Date of Implementation	Date for UBOT Consideration, If Required	Date for Suspension of New Enrollments	Date for Planned Program Reactivation	Date for UBOT Consideration
13	B 14.0301	Biological and Agricultural Systems Engineering	Historically program is highly productive in other ways; it has excellent graduate placement, with seven eventual PhDs from previous universities. Implemented improvements during past 2 years include monthly faculty-student get-togethers, a lab engineer hired, and purchase of tutorial texts. Result is 3 graduates in 2015, and anticipated 4 or 5 graduates in 2016. At this rate, the program 5-year graduation rate will triple.						
14	B 14.0701	Chemical Engineering			Joint Delivery Model with FSU. Threshold Met	1982			
15	B 14.0901	Computer Engineering, General			Joint Delivery Model with FSU. Threshold Met	1982			
16	B 14.1901	Mechanical Engineering			Joint Delivery Model with FSU. Threshold Met	1982			
17	B 14.3501	Industrial Engineering			Joint Delivery Model with FSU. Threshold Met	1982			
18	B 16.0901	French Language and Literature							
19	B 16.0905	Spanish Language and Literature (Terminated)							
20	B 27.0101	Mathematics, General	STEM program. African Americans are underrepresented in this STEM discipline. The Mathematics program is also in an academic unit that delivers a high number of student credit hours to all degree programs as a service unit. Math faculty generate over 550 FTE each year, including bachelors and general education credit hours. The baccalaureate program is also ranked among the top 10 in the nation in production of math degrees to African Americans.						

Articulation, Coordination, and Coherence of Academic Delivery in the State University System
Programs with Low Degree Productivity: 2015 Review

Actual or Proposed ACTION						
#	Six-Digit CIP Code	Academic Program Name	I. Continuation with Specific Rationale Specify General Nature of Rationale	II. New Collaborative or Joint-Delivery Model Identify the New Delivery Format and Program Partners	III. Other-Corrective Action Plan Specify General Nature of Plan	IV. Program Placed in Inactive Status Date of Implementation
1	M 03.01.04	Environmental Science	The Masters degree in Environmental Science provides minority, students and others with access to graduate STEM education and prepares students for transition into the PhD program. The PhD is productive and consistently ranks in the top 5 nationally; for the production of African American PhDs. In 2012-13, the MS program was ranked #2 in the nation in the production of degrees awarded to African Americans. The doctoral program was ranked 13rd overall and #1 in the production of PhDs awarded to African Americans. Faculty in the program are also very productive, supporting BS, MS, PhD and currently, have almost \$4.5 million in external funding.	Collaboration with College of Pharmacy, and Pharmaceutical Sciences, Institute of Public Health to initiate a track / minor in Environmental Health.	Fall 2016 Plans to increase enrollment include: (1) Creating an on-line Professional Science Masters in Environmental Science Distance Learning program (2) New marketing materials that link Environmental Science and Environmental Policy (3) Redesigning the program to include select online courses and an online non-thesis track to incorporate up to date technology and to meet the needs of the non-traditional students (4) Serving a special population of students and supplying the workforce demand (5) Initiated Spring 2015, the Energy Water Food Nexus to engage the private sector, NSF, including international organizations to support opportunities in energy and water resources that have global relevance in order to increase the resources for student research and scholarship (6) Collaboration with College of Pharmacy and Pharmaceutical Sciences, Institute of Public Health to initiate a track / minor in	Date for UBOT Consideration, if Required Date for Suspension of New Enrollments Reactivation
2	M 09.04.01	Journalism (Terminated)				
3	M 13.12.01	Adult and Continuing Education and Teaching				

**Articulation, Coordination, and Coherence of Academic Delivery in the State University System
Programs with Low Degree Productivity: 2015 Review**

Articulation, Coordination, and Cohherence of Academic Delivery in the State University System Programs with Low Degree Productivity: 2015 Review									
Actual or Proposed ACTION									
I. Continuation, with Specific Rationale			II. New Collaborative or Joint-Delivery Model		III. Other Corrective Action Plan		IV. Program Placed in Inactive Status		
L #	Six-Digit CIP Code	Academic Program Name	Specify General Nature of Rationale	Identify the New Delivery Format and Program Partners	Date of Implementation	Specify General Nature of Plan	Date for UBOT Consideration, If Required	Date for Suspension of New Enrollments	Date for Planned Program Reactivation
6	D 14-3501	Industrial Engineering	Cooperative degree program with the University of Florida. The degree is awarded by UF.	Joint Delivery Model with FSU. Threshold Met	1982				
7	D 26-0702	Entomology							
8	D 40-0801	Physics, General	STEM program African Americans are severely underrepresented in this discipline. The program's faculty teach in all three levels of the Physics program and are productive in the generation of student credit hours and in the offering of General Education courses. Physics faculty generate almost 200 FTE each year, including bachelors, general education and graduate credit hours. Since 2009-10, the program has accounted for 71% of the PhDs awarded to Blacks in the Florida SU's. Of those PhDs granted to Blacks by other SU institutions, about half originated as graduates of FAMU in Physics. In Spring 2015, the program graduated two Black females, which is rare nationally in Physics PhD programs; in previous year the entire nation only graduated two Physics PhD African American females. The program's faculty are also productive in the acquisition of external research funding, which is currently about \$3M, and in the generation of journal publications.						
NOTES >>>>>>>>			I. Attach rationale as specified in the CAVP-approved process.	II. Attach description of the new delivery model. A commitment from partners must be in place. (If a commitment has not yet been obtained, list the program in the "III. Corrective Action Plan" column.)	III. Attach a brief description of the plan.	IV. Specify actual or proposed dates. A phase-out/teach-out plan must be in place.	V. Specify actual or proposed dates. A phase-out/teach-out/plan must be in place.		



**Florida Agricultural and Mechanical University
Board of Trustees
INFORMATION ITEM**

Academic Affairs Committee

Date: July 21, 2015

Agenda Item: VI

Subject: Enrollment Plan Update

Summary: Remarks will be provided by Provost David.



Florida Agricultural and Mechanical University
Board of Trustees
INFORMATION ITEM

Academic Affairs Committee

Date: July 21, 2015

Agenda Item: VII

Subject: Division of Academic Affairs Update

Summary: Provost's remarks.

- Update on FAMU DRS
- Update on the Black Television News Channel partnership with Florida A&M University's School of Journalism & Graphic Communication

Summary: The School of Journalism & Graphic Communication and the School of Architecture + Engineering Technology students were involved with the Black Television News Channel in the early phases of preparation for the formal debut of the cable news network. The SJGC students prepared public relations campaigns, video footage, news articles and photography. The SOAET professional design students provided concepts of exterior and interior concepts.