FLORIDA A & M UNIVERSITY
BOARD OF TRUSTEES

IN RE: BOARD MEETING

TRUSTEE MEMBERS: SOLOMON BADGER, CHAIR
NARAYAN PERSAUD
TOREY L. ALSTON
BELINDA SHANNON
SPURGEON McWILLIAMS
RUFUS MONTGOMERY
KARL WHITE
KELVIN LAWSON
KIMBERLY MOORE
LUCAS BOYCE
TONETTE GRAHAM

DATE: MONDAY, AUGUST 11, 2014

TIME: COMMENCED AT:
CONCLUDED AT:

LOCATION: PRESIDENT'S CONFERENCE ROOM
LEE HALL
TALLAHASSEE, FLORIDA

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P R O C E E D I N G S

CHAIRMAN BADGER: Okay. Thank you everyone. Thanks for coming right back so soon to help us deal with our agenda at Florida A & M University. I think I heard someone else come on?

TRUSTEE GRAHAM: Yes, sir, this is Trustee Graham.

CHAIRMAN BADGER: Trustee Graham is on. Okay. Now we are here today to deal with just one agenda item, and it's an action item and it's a continuation and follow-up of something that we've done some preliminary work on. We have to approve the 2014/2015 final operating budget, and at this time I would like to ask the vice chairman of the Board and a committee chairperson, Trustee Montgomery, to introduce the fiscal year 2014/2015 operating budget.

TRUSTEE MONTGOMERY: Mr. Chair, I believe a roll call would be in order, roll call --

CHAIRMAN BADGER: I thought I was calling the roll when I was ringing them off.

Okay. Thank you. Let's retrogress and call the roll, please.

MS. ABDI: Thank you, Chair Badger.
CHAIRMAN BADGER: Here.

MS. ABDI: Trustee Alston.

TRUSTEE ALSTON: Yes, I'm here.

CHAIRMAN BADGER: Chair Badger?

(NO RESPONSE).

MS. ABDI: Trustee Boyce.

TRUSTEE BOYCE: Here.

MS. ABDI: Trustee Graham.

TRUSTEE GRAHAM: Here.

MS. ABDI: Trustee Lawson.

TRUSTEE LAWSON: I'm here.

MS. ABDI: Trustee McWilliams.

TRUSTEE MCWILLIAMS: I'm here.

MS. ABDI: Vice Chair Montgomery.

TRUSTEE MONTGOMERY: Here.

MS. ABDI: Trustee Moore.

TRUSTEE MOORE: Here.

MS. ABDI: Trustee Persaud.

TRUSTEE PERSAUD: Here.

MS. ABDI: Trustee Shannon.

(NO RESPONSE).

MS. ABDI: Trustee Turnbull.

(NO RESPONSE).

MS. ABDI: Trustee Warren.

(NO RESPONSE).
MS. ABDI: Trustee White.

TRUSTEE WHITE: Here.

TRUSTEE SHANNON: Trustee Shannon is here. I was muted, sorry.

MS. ABDI: Thank you.

Mr. Chair, you do have a quorum. Thank you.

CHAIRMAN BADGER: Okay. Thank you.

Then I'll ask again if Trustee Montgomery will go ahead and introduce the 2014/2015 operating budget item.

Trustee Montgomery.

TRUSTEE MONTGOMERY: Thank you, Mr. Chairman.

Trustees, we have on today's agenda a request regarding approval of the final operating budget for fiscal year 2014/2015. A preliminary operating budget was approved at our June 4, 2014, meeting.

I would like to ask Doctor Mangum to make her introductory comments and to have her staff make any necessary presentation.

CHAIRMAN BADGER: Doctor Mangum.

PRESIDENT MANGUM: Thank you, Chairman Badger and Trustee Montgomery.

One or two of the opening comments that I have prior to staff entertaining any questions...
that you have is that I think we have a very important budget that we're implementing this year that requires and that introduces several changes that we're interested in with regard to becoming more efficient and effective in our operations. You will notice that in looking at this particular budget where the variances are and some of the changes that have been made in our budget for 2013/14 as compared to 2014/15.

We think that the resources that we have will allow us to meet our operating needs and that our budget at the end of the year, as we have planned it, will be balanced; however, because it is at the beginning of the year, we would like the flexibility to be able to make decisions within this budget to address any issues as they arise with the goal of maintaining a balanced budget at the end of the year.

So with that, I'd like to have the VP for finance and the Director of Budget entertain any questions that you might have about the budget as it has been proposed.

CHAIRMAN BADGER: Thank you, Doctor Mangum. Are there any questions? Any questions on the budget?
PRESIDENT MANGUM: So hearing no questions, we'd like to propose that you move forward with approval.

TRUSTEE MONTGOMERY: Mr. Chairman.

CHAIRMAN BADGER: Yes, sir.

TRUSTEE MONTGOMERY: I have a question that I guess in its semblance would be related to the budget. I've asked the administration and Doctor Mangum a number of questions that are budget related and I haven't received answers to those questions. I'll preface my comments by saying that I do believe we need to pass the budget today, but I also feel it would be irresponsible to continue in that posture while there are open questions, at a minimum, to have a defined period of time in which we'll have answers to those questions.

On July 22nd, I asked Doctor Mangum to provide a copy of the current operating procedures for donor development, engagement -- engagement in maintenance. I also asked for a written monthly snapshot of fundraising activity, including a year-to-date and an actual (inaudible), and that's related to the challenges that we've had in the
areas of fundraising and how that impacts our budget.

On July 31st, I asked Doctor Mangum to be prepared to discuss questions that were asked during the June 2014 budget discussion in Crestview. As you recall, we passed the preliminary budget, and that was subject to adjustment in final Board approval, which is why we're here today.

I asked for a list of questions and answers from that Budget and Finance meeting, and I asked for a summary just to be provided to the members of the Committee.

I asked Doctor Mangum -- I had some problems with grammar and spelling and the way we were getting documents. I asked, you know, if she allowed (inaudible) to communicate with Board members that way, aren't they likely to follow in the same pattern in communication with external stakeholders. I also asked would your governing body, the Board of Trustees, be embarrassed if official communication goes out from FAMU to the Board of Governors or the legislature with basic spelling or grammatical errors.

A week later I asked when can we expect a
working solution to this problem. That was August 2nd. On August 7th I did get a call back from CFO and the President to discuss these things and I felt, well, okay, maybe they have this under control. And then I get an email announcing the President's inaugural that has more spelling and grammar errors. I had a document from the VP for communications, and we had improper subject and verb agreement and maybe ten errors that I spent almost an hour walking the person through.

So you may ask how this ties to the budget fund. I want to ensure that whatever is transmitted from this point is something that's reflective of the excellence that we've come to know at Florida A & M. I think it's a serious -- I wrote on August 7th that this is a serious problem that requires an immediate solution, and my question was: Do we need a discussion about spelling and improper grammar during an upcoming committee or Board meeting to fix the problem? I did not get a response.

The next day I sent an email, which you were all in receipt of, and I asked several additional questions. The first one was a response to the
email with a clarifying statement about the problem. So far I keep hearing: Well, we're doing our best, or we're pursuing excellence. And to me, at this point, that's unacceptable.

I also requested answers to several additional questions, one is: What's the total annual budget for all communications activity? And just give me an estimate. I said, an estimate will suffice for now. I asked: What's the total of the communications-related expenditures for the fourth quarter of fiscal year 2013/2014 and separately for July 2014?

This data should be readily available. It should be somewhere where it's instant and upon demand. And for the last quarter it should already be recorded somewhere, so I thought it was a reasonable request that could be responded to prior to this meeting.

I asked how many FTE are involved in direct communication with the Board of Trustees and the total salary and benefits attributed to this group. That question has not been responded to or answered in the form of that email. I asked how many FTE are assigned to communications-related activity and the total salary and benefits attributed to this
group. And the idea is if we are spending millions
to be able to communicate with people, why aren't
specific problems that are being addressed by a
board member being addressed and, you know, what's
the date at which this will be done? So, you know,
what level of excellence are we looking to achieve?

   Oh, and I forgot, I asked for a detailed
verbal or written briefing on the athletics
department plan for deficit reduction and a summary
of actions taken as a result in the fourth quarter
of fiscal year 2013/2014 and also in July. So I
find it within my scope as chairman of the Budget
and Finance Committee and as Vice Chairman of the
Board to request a briefing in the form of a call
from the University President, our only employee,
prior to any called or scheduled meetings of my
committee or of the full board.

   I had this level of communication prior to
this new administration, and it led us to not
having to have these type of public discussions
because we could have discussions directly with the
individuals who are responsible. I played phone
tag with the athletic director almost a week ago,
but we've not been able to connect and to have a
communication with regard to my concerns.
So, again, I will vote to approve the budget today because I think it would be irresponsible for us not to, but I also think it would be irresponsible for us to continue to operate from a position where questions are being asked by members of the Board, particularly in the area of the budget, and then there's failure on the administration's behalf to respond.

If you're looking to me from a leadership role with the responsibility in budget and finance, if you're looking for me to be informed and to make informed decisions, I am not in a position to do so if I do not have prompt and a free-flowing, transparent exchange of information with the administration.

I wanted to bring that to the Board's attention prior to the vote. Again, I will urge my colleagues to vote in approval of the budget, as it would create another -- a myriad of additional problems if it was not approved. But going forward and in the next Budget and Finance Committee, I am just requesting that these questions be answered. And if there's any problem or if it's a funding issue where the funds aren't available or it's not adequately being funded with regard to the ability
to respond to these questions, that the
administration let us know right now so that we
can, as a board, from our governance capacity, our
fiduciary responsibility, be informed about why
these things aren't getting done.

CHAIRMAN BADGER: Okay, Trustee Montgomery.
TRUSTEE MONTGOMERY: As I said, I'd move that
we approve -- or for final approval of this budget.

CHAIRMAN BADGER: Okay. You've heard the
motion.

TRUSTEE PERSAUD: Mr. Chairman, before we do,
can I just ask a question to them?

CHAIRMAN BADGER: Trustee Persaud.

TRUSTEE PERSAUD: My concern is that I
understand some dorms will be closed or refurbished
and the new dorm open, and I was wondering how
would this impact the budget, the closing of dorms
or even the refurbishing of dorms if --

CHAIRMAN BADGER: Doctor Mangum, do you have a
response for that, or Mr. Bakker?

TRUSTEE MONTGOMERY: If I may, I think the
appropriate time would be during the discussion
phase of the motion.

TRUSTEE PERSAUD: Okay. Thank you.

CHAIRMAN BADGER: The motion is on the floor.
Is there a second?

TRUSTEE LAWSON: Second.

CHAIRMAN BADGER: It's motioned and seconded. Those in favor, let it be known by the sign aye.

TRUSTEE MONTGOMERY: I think there was a question on the table, Mr. Chairman.

CHAIRMAN BADGER: Any discussion?

TRUSTEE MONTGOMERY: Trustee Persaud addressed a question to Doctor Mangum. If we could get her response, please.

CHAIRMAN BADGER: Okay. I'm sorry. I'm sorry, you're right.

Doctor Mangum, you are -- Mr. Bakker or someone on your staff, do you have a response to Trustee Montgomery's request for responses to a numerous amount of questions?

PRESIDENT MANGUM: We do, and then we can ask -- we will also, if permitted, answer Trustee Persaud's question.

With regard to the various questions that Trustee Montgomery listed, I don't have a record of having been asked those questions specifically. So I need to see them in writing and then we could get responses to him directly.

The questions regarding the June 4th, Budget
and Finance Committee meeting, our tradition has been to produce the answers to those questions at the next committee meeting; however, in response to a question to have those -- a question by Trustee Montgomery to have those answers sooner, they were attached to this agenda. And I think the questions that most people may have a copy of, the title of the document that's in this particular meeting's agenda is entitled June 4th, 2014, Budget and Finance Committee responses. You'll see the list of questions that were asked at that meeting, according to the minutes, and a list of responses to each of those questions included in the material that you received for this meeting today.

If -- so the other question with regard to housing and whether or not housing, the occupancy of the new facility and the closing of the other facilities are included in this budget, I'll turn it to Vice President Bakker, but I'm sure they are there.

VICE PRESIDENT BAKKER: Trustee Persaud, declining enrollment resulted in a reduction in the demand for housing. With the opening of the 800-bed in a few weeks' time, we have the capacity to house all of the students that have applied so
far for housing in the fall.

With regard to the women's dorms that are being closed, the 800-bed residence hall has taken up the slack for those residences.

CHAIRMAN BADGER: Okay. Thank you.

TRUSTEE PERSAUD: My question has to do with the cost, cost of closing. You don't want -- the empty buildings will still cost the University money.

VICE PRESIDENT BAKKER: Yes.

TRUSTEE PERSAUD: What are the costs associated with that?

VICE PRESIDENT BAKKER: The cost associated with the closing of the buildings would be primarily to maintain the heating and air conditioning unit to prevent the development of mold in the building. That's the primary cost that would be associated with it. You're doing a feasibility study at the moment to look into how best to do those renovations.

TRUSTEE PERSAUD: So if I understand you, you really don't have a figure estimate?

VICE PRESIDENT BAKKER: Oh, no, we don't have the exact costs.

TRUSTEE PERSAUD: Oh, okay. All right.
Thank you, Mr. Chair.

TRUSTEE MONTGOMERY: Mr. Chair, Montgomery.

CHAIRMAN BADGER: Montgomery.

TRUSTEE MONTGOMERY: I asked for -- there was a response from Doctor Mangum that she was not in receipt of these questions. Every member of the Board was copied on this email that was sent to her Friday, so that's a patently false statement. It can't be true unless she didn't read the email, and maybe --

PRESIDENT MANGUM: I didn't read --

TRUSTEE MONTGOMERY: Madam, Madam --

CHAIRMAN BADGER: Just a minute.

TRUSTEE MONTGOMERY: Mr. Chair.

CHAIRMAN BADGER: Just a minute, let me get order here. Finish -- go ahead and finish, Trustee Montgomery.

TRUSTEE MONTGOMERY: Thank you. If I may, Mr. Chair, thank you.

So this email was sent to Doctor Mangum on Friday. It was copied to all members of the Board. She just told the Board she wasn't aware of any of these questions; you just heard her say that. But yet and still, all of you have a copy of the email that was sent to her on Friday. So now you clearly
understand what my frustration is. Either she's not reading the emails or she's not responding to them.

Every question that I asked you I just read from the emails that I sent to Doctor Mangum, and I'll just go ahead and forward them all to the Board so we know who is telling the truth here. But there is a problem, and I'm making the Board aware that these questions are not being answered, and we're being asked to proceed with approving a budget that actually started almost a month and a half ago.

A year ago I insisted on an approved budget -- well, excuse me, the last two years, I insisted that we approve a budget before the start of the fiscal year. In years past, my first year on the Board, we didn't approve the budget until almost two and a half months into the actual budget year.

So again, when I became chairman of the Budget and Finance, I insisted on an approved budget before July 1 because it doesn't make sense to start the year without an actual approved budget. We had one year, in '12 I think, where it was subject to additional information; and then last year, I think we were able to just -- to do it
cleanly before July 1st.

So, again, I urge my colleagues to approve the budget, but I mean I don't have the information that I need as a member of the Budget and Finance Committee nor as the Vice Chairman of the Board that gives me the confidence moving forward that we know what we need to know. And so I'm asking -- I'm putting it out there for the Board's understanding, but I'm also asking the administration, moving forward, that they do a better job of effectively and promptly communicating when questions are asked of the administration.

CHAIRMAN BADGER: Okay. Thank you.

PRESIDENT MANGUM: Mr. Chairman, would you like me to respond, or is that necessary?

CHAIRMAN BADGER: If you choose.

PRESIDENT MANGUM: With regard to an email that was sent to me Friday, he is absolutely correct, I did not read it and have not read it yet because of my schedule, and I was out of town at a Chamber of Commerce event where I was speaking and also engaging in University work the entire weekend, so I did not read that mail.

CHAIRMAN BADGER: Okay.
PRESIDENT MANGUM: And had I read it, I would not have had time to prepare a response for this meeting today.

CHAIRMAN BADGER: Okay. Thank you.

PRESIDENT MANGUM: If that is considered unresponsive, I do apologize, but it is not likely to change given the timetable I was -- the questions were sent.

TRUSTEE MONTGOMERY: Well, Mr. Chair, in closing, we have a couple of hundred University employees, at least 20 or 30 people who handle or deal with budgets, at least 10 or 15 who handle communications. The President cannot be expected to do this his or herself; that's what staff is for. So to say that you would not be able -- Mr. Bakker is on the line right now, and if you ask him how many people are in the communications area, he can give you an estimate. Whoever -- your VP for communications, he knows how many people work for him.

So for the President to say that she could not provide the information, again, that's nonresponsive. These are simple questions: How many FTEs? How much money did we spend? How many staff in that particular area? These are basic
questions that can be responded to.

I've also ask --

PRESIDENT MANGUM: If I had read the --

TRUSTEE MONTGOMERY: Ma'am --

PRESIDENT MANGUM: If I had read --

TRUSTEE MONTGOMERY: Mr. Chair, Mr. Chair, point of --

CHAIRMAN BADGER: Now let me have order here just a minute, please.

TRUSTEE MONTGOMERY: Okay.

PRESIDENT MANGUM: I didn't read --

CHAIRMAN BADGER: Trustee Montgomery, will you bring it to a close?

TRUSTEE MONTGOMERY: I will bring it to a close.

CHAIRMAN BADGER: Okay. And --

CHAIRMAN MONTGOMERY: Doctor Mangum needs to understand the protocol for the meeting. The Board -- as a matter of fact, if necessary, we can silence her microphone, but I am speaking. I've been properly recognized and she needs to understand that.

CHAIRMAN BADGER: Okay. Well, I need you to continue on your journey and bring it to a close, and then I'll ask Doctor Mangum to respond if
necessary. And we have a motion that's open on the floor for --

TRUSTEE MONTGOMERY: Her direct -- her response to the question was that she would not have been able to provide a response.

CHAIRMAN BADGER: Okay.

TRUSTEE MONTGOMERY: The nature of the questions are such that if we spend millions of dollars for communications activity, millions of dollars for communications employees, millions of dollars for her staff, almost -- at least half a million just in her salary and going-forth benefits, they should be able to respond to a simple request for information. This was a simple request that can easily be answered by staff who are on the phone.

So I don't buy that whole contention that she would not have been able to respond. The President is not required to do the job his or herself; they have staff for that. And that's the nature of all of these questions, and that's another reason why the questions aren't being responded. Instead of her -- we can't tell her how to do it, but the question goes even further in saying: What's the use of the staff if you can't get a question from a
Board member and then pass it on to staff, get a prompt response, and then respond back to the Board member's question?

This is what's going on. It is a problem. The Board needs to be aware of it, and I'm asking very specifically: When will this problem be solved?

CHAIRMAN BADGER: Okay. Well, thank you for bringing it to the entire Board's attention.

And, Doctor Mangum, if you don't mind, will you address those with Trustee Montgomery at your earliest convenience, and he will bring them to the Board's attention, your responses?

PRESIDENT MANGUM: Certainly.

CHAIRMAN BADGER: Okay. Thank you.

Now there's a -- are there any other questions? Any other person or any other Board member have a reaction or response?

TRUSTEE MOORE: Mr. Chair, this is Trustee Moore.

CHAIRMAN BADGER: Trustee Moore, you're recognized.

TRUSTEE MOORE: Thank you.

Just one simple question directed to President Mangum, and it's just tied to the budget. The
enrollment numbers that it was built around, I believe that it's at 95 hundred. I just wanted to make sure that we have an SEM, student enrollment management plan, that will be shared with the Board coming forward. So that's just a simple question that I had.

PRESIDENT MANGUM: Sure, and it's part of the annual work plan that we provided to the Board of Governors, and if we would -- if we need to go through it, we can, with individual Board members or with the Board as a whole. The projections that are developed for enrollment management are part of the five-year plan in the planning document that we submit and that's approved every year with the Board.

TRUSTEE MOORE: Thank you.

CHAIRMAN BADGER: Okay.

TRUSTEE LAWSON: Mr. Chair, this is Lawson.

CHAIRMAN BADGER: Trustee Lawson.

TRUSTEE LAWSON: Yeah, I just had a comment. You know, as we move through this process, clearly we do need to approve the budget today, but I also want to just echo to the CFO and the CEO that, as we progress through the academic year, if there are needs to make revisions, particularly around
recruitment, around fundraising and other areas that they, you know, please come back to us, you know, for those discussions because I think we're approving this budget with a new administration and there may be things that they learn or want to adjust over time. I just want to make sure that their hands are not tied to this plan; that if things do need to be adjusted, that we will, you know, welcome that conversation at a later date, as Doctor Mangum gets deeper into her tenure.

CHAIRMAN BADGER: Thank you, Trustee Lawson.
Are there others?
(NO RESPONSE).
CHAIRMAN BADGER: Hearing none, there's a motion and a second on the floor.

TRUSTEE ALSTON: Mr. Chairman.
CHAIRMAN BADGER: Trustee Alston.
TRUSTEE ALSTON: Alston, yes.
CHAIRMAN BADGER: Uh-huh.
TRUSTEE ALSTON: Thank you, Mr. Chair.
An easy question, it's actually around recruitment. I think I'm going to follow up a little bit from Trustee Lawson's comment. Is there -- I guess the blueprint that we currently have for our recruitment model, are we currently
expanding that? Are we staying the course as it relates to recruitment, I guess, going forward?

I know there have been many different showcases and of course stops, of course in the state and of course outside the state, just a general question around recruitment.

CHAIRMAN BADGER: And that question is to the President, am I correct?

TRUSTEE ALSTON: To the President, it could be directed to whomever is appropriate to respond.

PRESIDENT MANGUM: Chairman Badger, I'll ask the Vice President --

CHAIRMAN BADGER: The Vice President of Student Affairs is normally the person. Is he on the line?

PRESIDENT MANGUM: Yes, Vice President Hudson will answer the question.

DOCTOR HUDSON: Good afternoon, Mr. Chairman and members of the Board.

CHAIRMAN BADGER: Good afternoon.

DOCTOR HUDSON: Yes, we're expanding our recruitment efforts. We're looking to diversify in many areas, so we are expanding our recruitment efforts. We continue to do the recruitment activities that have been successful, such as the
Atlanta area, Miami, and those other areas on the map where you saw we get the majority of our students, but we will expand that.

We're looking to increase our international population and also increase our transfer students as well.

CHAIRMAN BADGER: Thank you.

Trustee Alston, did that satisfy you?

TRUSTEE ALSTON: Yes, I'm good. Thank you.

CHAIRMAN BADGER: Okay. Any other Board member have a question?

TRUSTEE GRAHAM: Mr. Chair, this is Trustee Graham.

CHAIRMAN BADGER: Trustee Graham, you're recognized.

TRUSTEE GRAHAM: Thank you.

Just two quick questions: One, correct me if I'm wrong, but there will be a small recruitment ceremony or reception in Mississippi, correct?

DOCTOR HUDSON: In Mississippi?

TRUSTEE GRAHAM: Yes, sir.

DOCTOR HUDSON: Yes, ma'am.

TRUSTEE GRAHAM: That Thursday evening?

DOCTOR HUDSON: Yes, ma'am. The reason we do it on Thursday is because of Friday night football.
And when you have seniors, they want to attend those games. So we've noted that if you have them on Friday nights or Saturday morning, you tend to not get a good reception or as many people showing up. Hosting them on Wednesdays and Thursdays produces a better turnout, specifically for our scholars that we're trying to recruit.

TRUSTEE GRAHAM: Okay. Also realizing that the Marching 100 is one of our big recruitment tools, why aren't they going to this game?

PRESIDENT MANGUM: Permit me to respond, as we have talked with Doctor Young about the Marching 100 attending Jacksonville. The band will not be ready to travel and perform because of the timing of the game and their ability to not have practiced and be ready to perform.

CHAIRMAN BADGER: Now are you talking --

TRUSTEE GRAHAM: Okay.

CHAIRMAN BADGER: You're referencing Jacksonville or Jackson State?

PRESIDENT MANGUM: Jackson State.

TRUSTEE GRAHAM: Jackson State.

CHAIRMAN BADGER: Okay. Okay, thank you.

TRUSTEE GRAHAM: Okay. So Doctor Young and his staff are fully aware of this, correct?
PRESIDENT MANGUM: They made the decision with us.

TRUSTEE GRAHAM: Okay. Thank you.

And my last question is -- I know there was a cheerleading committee put together two weeks ago to do some research on their funding and their program. My question is: If the budget is voted on today, how do you all expect for the cheerleaders to be funded moving forward if they're not included up under athletics right now? What's the objective of the cheerleading committee?

PRESIDENT MANGUM: Budget Director Mathis is going to answer that question because she's been working with the cheerleading activity.

DIRECTOR MATHIS: The cheerleading committee, we met, but the funding I'm going to get from non-E&G; I can't take it from E&G.

They will be traveling on two other recruitment trips with Doctor Hudson, and he will be taking care of their per diem and their travel and the hotel. I have a place for their -- the games, there are only two other games that the cheerleading coach will be taking them to outside of Tallahassee, and we've taken care of the travel
and the per diem and the hotel for that, so everything is taken care of. I have also taken care of the coaching staff salaries, so there is no problem.

TRUSTEE GRAHAM: Okay. Thank you.
DIRECTOR MATHIS: You're welcome.
CHAIRMAN BADGER: Thank you.

Did I hear someone else?
(NO RESPONSE).

CHAIRMAN BADGER: Hearing none, the motion is on the floor and the second for approval of the 2014/2015 operating budget and to authorize the President to forward the approved budget on to the Board of Governors.

Those in favor of the motion, let it be known by the sign aye.
(AFFIRMATIVE INDICATIONS).

CHAIRMAN BADGER: Opposed the same sign.
(NO RESPONSE).

CHAIRMAN BADGER: The motion passes. There being nothing else to come before this Board, I declare this meeting adjourned.

And, again, I'd like to thank all of you for taking the time out to come to this with us, especially so soon after the last one.
Thank you, and have a wonderful week.

(WHEREUPON, THE MEETING WAS ADJOURNED).

* * * * *
CERTIFICATE

STATE OF FLORIDA    
COUNTY OF LEON      

I, NANCY S. METZKE, RPR, FPR, certify that I
was authorized to and did stenographically report the
foregoing tape recorded proceedings and that the
transcript is a true and complete record of said
recording.

DATED this 21st day of August, 2014.

_________________________
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NARAYAN [1] - 1:7
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nights [1] - 27:3
non [1] - 28:18
non-E&G [1] - 28:18
normally [1] - 25:14
noted [1] - 27:2
nothing [1] - 29:21
notice [1] - 5:6
number [1] - 6:10
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OFFICE [1] - 1:22
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passes [1] - 29:20
patent [1] - 17:16
patently [1] - 16:8
per [2] - 28:21, 29:1
period [1] - 6:16

year-to-date [1] - 6:24

years [2] - 17:14, 17:16